1. Call to Order, Roll Call

2. Agenda Adjustments

3. Announcements, Comments

4. Community Input

5. Consent Agenda  
   a. Minutes - Board Meeting of September 24, 2019  
   b. Payment of Bills  
   c. Personnel - Resignations, Appointments, Reductions  
   d. Gifts

6. Reports and Non-Action Items  
   a. Summary of Opportunity Gap Data

7. Action Items  
   a. Award of Sale of $7,285,000 G.O. School Building Refunding Bonds, Series 2019A  
   b. Policy 576: Use of Peace Officers and Crisis Teams to Remove Students with IEPs from School Grounds (reviewed) Second Reading

8. Board Reports

Adjournment
MINUTES OF THE REGULAR MEETING, SCHOOL BOARD, INDEPENDENT
SCHOOL DISTRICT NO. 623, 1251 West County Road B2, Roseville, MN 55113

September 24, 2019

Chair Kitty Gogins called the school board meeting to order at 6:30 p.m. Board members present: Todd Anderson, Erin Azer (6:36 p.m.), Mike Boguszewski, Kitty Gogins, Curtis Johnson, Frank Shaw. Board members absent: none. Also present: Aldo Sicoli, superintendent of schools, and approximately twenty-four other visitors or staff who attended all or part of the meeting.

Announcements. Several local organizations were recognized for their generous donations of school supplies.

(11) Consent Agenda. Boguszewski moved, Johnson seconded acceptance of the consent agenda including the minutes of the regular school board meeting on September 10, 2019; payment of bills; resignations, appointments, reductions, adjustments; gifts; Family Innovations contract; and bid awards for construction projects at Emmet D. Williams Elementary, Falcon Heights Elementary and Harambee Elementary. Motion carried unanimously.

Facilities Update. Shari Thompson, director of business services, and Jason Peterson of Kraus Anderson provided an update on the district’s construction projects.

MCA Proficiency Report. Jake Von De Linde, director of teaching and learning, reviewed proficiency results from the 2019 Minnesota Comprehensive Assessment tests.

Mental Health Supports. Dr. Alecia Mobley, director of student services, and Tyler Small, non-public school counselor, provided information about the variety of school-linked mental health services available to students.

Policy 576: Use of Peace Officers and Crisis Teams to Remove Students with IEPs from School Grounds (reviewed) First Reading. Dr. Alecia Mobley reviewed Policy 576: Use of Peace Officers and Crisis Teams to Remove Students with IEPs from School Grounds as a first reading.


(12) Preliminary Levy Approval. Anderson moved, Boguszewski seconded approval of the preliminary levy payable in 2020 for fiscal year 2021 at the maximum. Motion carried unanimously.

(13) Set Closed Session October 22, 2019. Azer moved, Anderson seconded approval of a recommendation to schedule a closed session immediately following the regular meeting on October 22, 2019, for the purpose of discussing labor negotiations strategy. Motion carried unanimously.
Study Session Report. Director Shaw reported that at the September 10 study session, the board was presented with a report on the K-12 Physical Education and Health program reviews, received an update from administration on the implementation of the district’s strategic plan, discussed a proposal for naming the new facility at the Fairview Community Center site, and suggested agenda items for possible future discussion.

Board Reports. Mike Boguszewski attended a Gifted and Talented Advisory Committee meeting, an Equity Alliance MN board meeting, and an advocacy tour session hosted by the Minnesota School Boards Association. Frank Shaw attended an open house at Central Park Elementary and participated in labor negotiations meetings. Todd Anderson attended an open house at Little Canada Elementary, a Finance Advisory Committee meeting, and a District Curriculum Advisory Committee meeting. Curtis Johnson attended an Association of Metropolitan School Districts meeting and ate lunch at Parkview Center School for Minnesota Thursday. He also shared information about upcoming events, including the Minnesota Robotics Invitational hosted by Roseville Area High School and the FireBears Robotics Team, the Roseville Area Schools Foundation annual luncheon, and the Roseville Dance Team fundraiser. Kitty Gogins attended a groundbreaking ceremony at Roseville Area Middle School. She also shared that more information about school board candidates will soon be available on the district’s website.

Superintendent’s Report. Superintendent Sicoli gave a brief facilities update. He also thanked Director Shaw for his work with students at Central Park Elementary.

The Chair declared the meeting adjourned at 8:06 p.m.

Signed

______________________________
Clerk

Approved

______________________________
Chair

September 24, 2019
Roseville Area Schools— ISD #623

Meeting Date: October 8, 2019

PAYMENT OF BILLS:
- September 1 - September 15, 2019
That bills in the amount of: $3,396,131.40 by the following funds be approved:

<table>
<thead>
<tr>
<th>Fund</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>GENERAL</td>
<td>$3,080,504.77</td>
</tr>
<tr>
<td>FOOD SERVICE</td>
<td>$98,189.00</td>
</tr>
<tr>
<td>COMMUNITY SERVICE</td>
<td>$204,988.62</td>
</tr>
<tr>
<td>BUILDING FUND</td>
<td>$0.00</td>
</tr>
<tr>
<td>DEBT FUND</td>
<td>$0.00</td>
</tr>
<tr>
<td>READING RECOVERY</td>
<td>$0.00</td>
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<tr>
<td>AMSD</td>
<td>$12,449.01</td>
</tr>
<tr>
<td>OPEB DEBT</td>
<td>$0.00</td>
</tr>
<tr>
<td>DENTAL INS FUND</td>
<td>$0.00</td>
</tr>
<tr>
<td>NO SUBURBAN COLLABORATIVE</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

RECOMMENDATION: That above payments are included in check numbers:
- WIRE TRANSFERS: 201900083 through 201900091
- CHECKS: 324055 through 324146
- COMMERCE AP CHECKS: 0 through 0
- ACH A/P: 192010241 through 192010265

*start with 5708

PAYMENT DISTRIBUTION BY FUND:

<table>
<thead>
<tr>
<th>Fund</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>GENERAL</td>
<td>$3,080,504.77</td>
</tr>
<tr>
<td>FOOD SERVICE</td>
<td>$98,189.00</td>
</tr>
<tr>
<td>COMMUNITY SERVICE</td>
<td>$204,988.62</td>
</tr>
<tr>
<td>BUILDING FUND</td>
<td>$0.00</td>
</tr>
<tr>
<td>DEBT FUND</td>
<td>$0.00</td>
</tr>
<tr>
<td>Delta Dental Self Insured</td>
<td>$3,577.76</td>
</tr>
<tr>
<td>28-RR Fiscal Agent</td>
<td>$621.97</td>
</tr>
<tr>
<td>29-AMSD Fiscal Agent</td>
<td>$0.00</td>
</tr>
<tr>
<td>OPEB</td>
<td>$1,344,027.79</td>
</tr>
<tr>
<td>N SUB COLL/ SCHLSHP</td>
<td>$213,697.57</td>
</tr>
<tr>
<td>TOTAL DISBURSEMENTS</td>
<td>$3,396,131.40</td>
</tr>
</tbody>
</table>

WIRE TRANSFERS: $1,230,895.64
CHECKS: $198,976.54
COMMERCE A/P: $2,048.21
ACH A/P: $1,651,145.53
TRANSFER TO P/R: $3,501.15
VOID CHECKS: ($8.70)

TOTAL:

<table>
<thead>
<tr>
<th>Fund</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>WIRE TRANSFERS</td>
<td>$1,230,895.64</td>
</tr>
<tr>
<td>CHECKS</td>
<td>$198,976.54</td>
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<tr>
<td>COMMERCE A/P</td>
<td>$2,048.21</td>
</tr>
<tr>
<td>TRANSFER TO P/R</td>
<td>$1,651,145.53</td>
</tr>
<tr>
<td>VOID CHECKS</td>
<td>($3,501.15)</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$3,396,131.40</td>
</tr>
</tbody>
</table>

July 31, 2019
Cash & Investments: $115,476,232.61
Balance: $10,278,906.20
Revenue: $19,563,441.77
Disbursements: $105,191,697.04
Remaining as of 8/31/19

BOND CONSTRUCTION FUNDS

RECOMMENDATION: The above disbursements include check numbers:
- CHECKS September 1 - September 15

100475 through 100480

$36,578.40
**RECOMMENDATION:**
That investments in the amount of: **$0.00** be approved

**INVESTMENT DETAIL:**

<table>
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<tr>
<th>Bank</th>
<th>Purchase Date</th>
<th>Type of Purchase</th>
<th>Interest Rate</th>
<th>Date of Maturity</th>
<th>Amount of Purchase</th>
<th>Record Number</th>
<th>Interest Earnings</th>
<th>Value at Maturity</th>
</tr>
</thead>
</table>

C/PO: COMMERCIAL PAPER/CERTIFICATE OF DEPOSIT  
CD: CERTIFICATE OF DEPOSIT  
RP: REPURCHASE AGREEMENT

Total: **$0.00**  
$ -  
$ -
Human Resources Information

School Board
10/8/19

Change in Continuing Contract

Arzayus, Jennifer
Parkview Center School
Art Teacher
Hired working .95 FTE effective August 26, 2019

New Personnel-Licensed Long Term Sub

Cloud, Amanda
Parkview Center School
Elementary Teacher

Nguyen, Hoang - Kim
Roseville Area High School
Math Teacher
Hired working 1.0 FTE effective September 13, 2019 to October 25, 2019.

New Personnel-Non-Licensed Staff

Cartelli, Avery
Fairview Community Center
Pre K Instructor
Hired working 36.7 hrs/week effective September 10, 2019.

Harvieux, Jeremy
Harambee Community School
Custodial Cleaner
Hired working 8 hrs/day effective September 20, 2019.

Johnson, Tiffany
Roseville Area High School
Nutrition Assistant
Hired working 4 hrs/day effective September 23, 2019.

Killian, Teghan
Emmet D. Williams
Paraprofessional
Hired working 7 hrs/day effective September 16, 2019.

Megaster, Jeffrey
Roseville Area High School
Behavior Supervisor
Hired working 7 hrs/day effective October 3, 2019.

Osen, Hannah
Emmet D. Williams
Paraprofessional
Hired working 6 hrs/day effective September 24, 2019.
<table>
<thead>
<tr>
<th>Name</th>
<th>School/Department</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pastorius, Anthony</td>
<td>Edgerton Elementary</td>
<td>Paraprofessional</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Hired working 6 hrs/day effective September 24, 2019.</td>
</tr>
<tr>
<td><strong>Resignation-Licensed</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Aller, Beth</td>
<td>Roseville Area High School</td>
<td>School Nurse</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Resigned effective October 4, 2019.</td>
</tr>
<tr>
<td><strong>Resignation-Non-Licensed</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Blomgren, Vianney</td>
<td>District Center</td>
<td>Student Services Coordinator</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Resigned effective October 1, 2019.</td>
</tr>
<tr>
<td>Delgado, Afton</td>
<td>Districtwide</td>
<td>Cultural Liaison</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Resigned effective October 7, 2019.</td>
</tr>
<tr>
<td>Falkowski, Megan</td>
<td>Fairview Community Center</td>
<td>O S T Site Coordinator</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Resigned effective October 23, 2019.</td>
</tr>
<tr>
<td>Hall, Jamie</td>
<td>Fairview Community Center</td>
<td>O S T Program Specialist</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Resigned effective October 16, 2019.</td>
</tr>
<tr>
<td>Kellerman, Michael</td>
<td>Roseville Area High School</td>
<td>Nutrition Assistant</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Resigned effective September 3, 2019.</td>
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<tr>
<td>Oberly, Nicholas</td>
<td>Fairview Community Center</td>
<td>Community Ed Manager</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Resigned effective October 2, 2019.</td>
</tr>
<tr>
<td>Patrick, Ngendo</td>
<td>Roseville Area High School</td>
<td>Custodial Cleaner</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Resigned effective September 24, 2019.</td>
</tr>
<tr>
<td>Rygh, Kelly</td>
<td>Roseville Area Middle School</td>
<td>Paraprofessional</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Resigned effective October 4, 2019.</td>
</tr>
</tbody>
</table>
Stave, Elizabeth  Roseville Area Middle School  Paraprofessional

Resigned effective September 23, 2019.
### GIFTS TO SCHOOLS
#### 2019/20

<table>
<thead>
<tr>
<th>SCHOOL BUILDING</th>
<th>NAME/ADDRESS OF DONOR</th>
<th>GIFT</th>
<th>USE</th>
</tr>
</thead>
</table>
| Central Park Elementary School | Megan Gangl  
4558 Maple Lane  
Shoreview, MN  55126                                                                 | $500.00  | Students in need             |
| ED Williams Elementary School | Troy and Jennifer Schally  
820 Co Rd D W  
Roseville, MN  55113                                                                 | $250.00  | Special Education program    |
| Edgerton Elementary School   | Jose Carlos Villalpando Lizarraga and Norah Kelly  
1421 Schletti St  
St. Paul, MN  55117                                                                 | $500.00  | Students in need             |
| Fairview Community Center    | D'Amico & Partners  
211 North 1st St., Suite #175  
Minneapolis, MN  55401                                                                 | $25 gift card | ISD 623 Walk Run raffle |
| Fairview Community Center    | Maverick's  
1746 Lexington Ave. N.  
Roseville, MN  55113                                                                 | Two $15 gift cards | ISD 623 Walk Run raffle |
| Fairview Community Center    | Blue Cross/Blue Shield, Attention: Corey Schlosser  
1750 Yankee Doodle Road, Mail Route N181  
Eagan, MN  55121                                                                 | $1000.00 | ISD 623 Walk Run sponsorship |
| Fairview Community Center    | Kennedy & Graven, Attention: Maggie Wallner  
US Bank Plaza, 470 6th Street, Suite 200  
Minneapolis, MN  55402                                                                 | $500.00  | ISD 623 Walk Run sponsorship |
| Fairview Community Center    | Delta Dental/Stratacor, Attention: Kevin Janasik  
500 Washington Ave. S., Suite 206  
Minneapolis, MN  55415                                                                 | $500.00  | ISD 623 Walk Run sponsorship |
<table>
<thead>
<tr>
<th>Organization</th>
<th>Address</th>
<th>Amount</th>
<th>Item Description</th>
</tr>
</thead>
</table>
| Fairview Community Center          | Loffler Companies  
1101 East Street  
Bloomington, MN  55720                  | $500.00  | ISD 623 Walk Run sponsorship |
| Fairview Community Center          | Chianti Grill  
2050 Snelling Ave. N.  
Roseville, MN  55113                    | $25 gift card  | ISD 623 Walk Run raffle |
| Fairview Community Center          | Keys Cafe  
1682 Lexington Ave. N.  
Roseville, MN  55113                    | Three $10 gift cards  | ISD 623 Walk Run raffle |
| Parkview Center School             | Sara Peterson  
3250 Owasso Heights Road  
Shoreview, MN  55126                     | Selmer Clarinet  | Students in need |
| Roseville Area High School         | Dr. Daniel Lysne  
1322 23rd St S  
Fargo, ND  58103                          | $100.00  | Volleyball program |
| Roseville Area High School         | Troy & Kristi Raverty  
2471 Hamline Ave  
Roseville, MN  55113                      | $2000.00 | RAHS Trap team |
| Roseville Area High School         | Little Canada Recreation Assoc. Inc.  
515 E Little Canada Rd  
Little Canada, MN  55117                 | $3618.00 | Volleyball nets |
| Roseville Area Middle School       | Gail Sullivan Burke  
37 Longfellow Road  
Pittsburgh, PA  15238                    | $1337.43 | Food for COURAGE retreat |
| Roseville Area Schools             | Tii Cup  
1771 Lexington Ave. N.  
Roseville, MN  55113                     | Two mugs, two $30 gift cards, and two $50 beverage coupons  | ISD 623 Walk Run raffle |
| Roseville Area Schools             | Mudslingers  
2154 Lexington Ave. N.  
Roseville, MN  55113                     | $15 gift certificate  | ISD 623 Walk Run raffle |
| Roseville Area Schools             | The Good Acre - Nikki Warner  
1790 Larpenteur Ave. W.  
Falcon Heights, MN  55113                | $90 gift certificate  | ISD 623 Walk Run raffle |
| Roseville Area Schools | Ol' Mexico  
1754 Lexington Ave. N.  
Roseville, MN  55113 | $20 gift certificate | ISD 623 Walk Run raffle |
|------------------------|-------------------------------------------------|-----------------------------|-----------------------------|
| Roseville Area Schools | Punch Pizza  
1767 County Road B2 West  
Roseville, MN  55113 | Two $25 gift cards | ISD 623 Walk Run raffle |
| Roseville Area Schools | Patricia Alexander  
11205 Westmont Dr  
Spotsylvania, VA  22551 | 60 packs of ramen | RAHS food shelf |
| Roseville Area Schools | Tim Marthaler  
3072 Churchill St  
Roseville, MN  55113 | 2 cameras | Students in need |
Background:

Jake Von De Linde, director of teaching and learning, will provide summary data on Roseville Area Schools' opportunity gap. The report will highlight areas in which the district is doing well and opportunities for improvement.

Recommendation:

_____ Action Required       XX Informational – No Board Action Requested
Math Achievement Gaps - State and District

Schools closing achievement gaps
Schools closing achievement gaps

![Graph showing achievement gap reduction for Little Canada Black Students](image1)

![Graph showing proficiency by student group for Little Canada](image2)

Schools closing achievement gaps

![Graph showing achievement gap reduction for EDW Special Education Students](image3)

![Graph showing proficiency by student group for EDW](image4)
Schools closing achievement gaps
MCA Reading Measures

Reading Achievement Gaps - State and District
Schools closing achievement gaps
Schools closing achievement gaps

---

Schools closing achievement gaps
K-12 Measures

Unduplicated Office Referrals by Race

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>American Indian</td>
<td>1.9</td>
<td>1.9</td>
<td>2.1</td>
<td>2.0</td>
<td>1.8</td>
</tr>
<tr>
<td>Asian</td>
<td>0.8</td>
<td>0.7</td>
<td>0.8</td>
<td>0.7</td>
<td>0.8</td>
</tr>
<tr>
<td>Hispanic</td>
<td>0.5</td>
<td>0.7</td>
<td>0.6</td>
<td>0.5</td>
<td>0.5</td>
</tr>
<tr>
<td>Black</td>
<td>1.3</td>
<td>1.3</td>
<td>1.3</td>
<td>1.3</td>
<td>1.3</td>
</tr>
<tr>
<td>White</td>
<td>2.3</td>
<td>1.9</td>
<td>2.1</td>
<td>2.0</td>
<td>1.8</td>
</tr>
<tr>
<td>All Students of Color</td>
<td>1.3</td>
<td>1.3</td>
<td>1.3</td>
<td>1.3</td>
<td>1.2</td>
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</table>
High School Measures

District Graduation Percentage Trend

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asian</td>
<td>70.9</td>
<td>74.0</td>
<td>80.5</td>
<td>85.9</td>
<td>92.5</td>
</tr>
<tr>
<td>Hispanic</td>
<td>66.7</td>
<td>71.8</td>
<td>75.5</td>
<td>80.7</td>
<td>73.5</td>
</tr>
<tr>
<td>Black</td>
<td>73.4</td>
<td>68.4</td>
<td>75.7</td>
<td>78.6</td>
<td>85.2</td>
</tr>
<tr>
<td>White</td>
<td>92.0</td>
<td>90.9</td>
<td>92.2</td>
<td>91.2</td>
<td>92.3</td>
</tr>
<tr>
<td>Two or More Races</td>
<td></td>
<td></td>
<td></td>
<td>89.7</td>
<td>66.7</td>
</tr>
</tbody>
</table>

District Graduation Percentage Trend
RAHS Graduation Percentage Trend

**4 Year Graduation at RAHS**

<table>
<thead>
<tr>
<th>Year</th>
<th>Asian Students</th>
<th>Hispanic Students</th>
<th>Black/African American Students</th>
<th>White Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>93.8%</td>
<td>81.8%</td>
<td>85.9%</td>
<td>94.6%</td>
</tr>
<tr>
<td>2015</td>
<td>91.0%</td>
<td>88.7%</td>
<td>76.1%</td>
<td>93.2%</td>
</tr>
<tr>
<td>2016</td>
<td>91.7%</td>
<td>84.6%</td>
<td>84.5%</td>
<td>96.1%</td>
</tr>
<tr>
<td>2017</td>
<td>96.6%</td>
<td>86.5%</td>
<td>82.9%</td>
<td>93.3%</td>
</tr>
<tr>
<td>2018</td>
<td>95.2%</td>
<td>84.0%</td>
<td>88.9%</td>
<td>95.3%</td>
</tr>
</tbody>
</table>

Over-Under Representation by Student Group

<table>
<thead>
<tr>
<th>Year</th>
<th>Am Indian/Alaskan</th>
<th>Asian/Pacific Islander</th>
<th>Hispanic</th>
<th>Black, not Hispanic</th>
<th>White, not Hispanic</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013-14</td>
<td>1.0</td>
<td>0.9</td>
<td>0.5</td>
<td>0.9</td>
<td>1.1</td>
</tr>
<tr>
<td>2014-15</td>
<td>1.0</td>
<td>0.9</td>
<td>0.8</td>
<td>0.8</td>
<td>1.1</td>
</tr>
<tr>
<td>2015-16</td>
<td>1.0</td>
<td>1.1</td>
<td>0.9</td>
<td>0.8</td>
<td>1.1</td>
</tr>
<tr>
<td>2016-17</td>
<td>2.0</td>
<td>1.0</td>
<td>0.9</td>
<td>0.8</td>
<td>1.1</td>
</tr>
<tr>
<td>2017-18</td>
<td>0.9</td>
<td>0.9</td>
<td>0.9</td>
<td>1.0</td>
<td>1.0</td>
</tr>
</tbody>
</table>

College Credit Bearing Courses
On September 10, 2019, the board authorized the sale of 2019A refunding bonds to refinance General Obligation School Building Refunding Bonds, Series 2010B, with a projected savings of $65,000 annually, which reduces the annual debt service levy beginning with taxes payable in 2020.

The sale will be conducted on October 8, 2019. Sale results, along with a recommendation, will be presented at the meeting by Ehlers & Associates, the district’s independent municipal advisor.

Recommendation (roll-call vote):

It is recommended that the board adopt the Resolution Awarding the Sale, Determining the Form and Details, Authorizing the Execution, Delivery, and Registration, and Providing for the Payment of General Obligation Refunding Bonds, Series 2019A.

XX Action Required _____ Informational – No Board Action Requested
Pursuant to due call and notice thereof, a regular meeting of the Board of Education of Independent School District No. 623 (Roseville Area Schools), Ramsey County, Minnesota, was duly held in said School District on Tuesday, October 8, 2019, commencing at 6:30 P.M.

The following directors were present:

and the following were absent:

* * *                         * * *                         * * *

The Chair announced that the next order of business was consideration of the proposals which had been received for the purchase of the District’s General Obligation School Building Refunding Bonds, Series 2019A, to be issued in the original aggregate principal amount of $6,610,000.

The District’s municipal advisor presented a tabulation of the proposals which had been received in the manner specified in the Terms of Proposal of the Bonds to the Board. The proposals were as set forth in EXHIBIT A attached.

After due consideration of the proposals, Director ______________ then introduced the following resolution and moved its adoption:
A RESOLUTION AWARDING THE SALE OF GENERAL OBLIGATION SCHOOL BUILDING REFUNDING BONDS, SERIES 2019A, IN THE ORIGINAL AGGREGATE PRINCIPAL AMOUNT OF $6,610,000; FIXING THEIR FORM AND SPECIFICATIONS; DIRECTING THEIR EXECUTION AND DELIVERY; PROVIDING FOR THEIR PAYMENT; AND PROVIDING FOR THE REDEMPTION OF BONDS REFUNDED THEREBY

BE IT RESOLVED By the Board of Education (the “Board”) of Independent School District No. 623 (Roseville Area Schools), Ramsey County, Minnesota (the “District”), as follows:

Section 1. Findings, Determinations; Sale of Bonds.

1.01 Background. It is hereby determined that:

(a) On November 10, 2010, the District issued its General Obligation School Building Refunding Bonds, Series 2010B (the “Refunded Bonds”), in the original aggregate principal amount of $21,450,000, currently outstanding in the principal amount of $9,015,000, of which $7,195,000 in principal amount is subject to redemption on or after February 1, 2020, pursuant to Minnesota Statutes, Chapter 475, as amended (the “Act”). Proceeds of the Refunded Bonds were used to refund the District’s General Obligation School Building Refunding Bonds, Series 2001A, which were issued pursuant to the Act to refinance the acquisition and betterment of school sites and facilities in the District.

(b) The District is authorized by Section 475.67, subdivision 3 of the Act to issue and sell its general obligation bonds to refund obligations and the interest thereon before the due date of the obligations, if consistent with covenants made with the holders thereof, when determined by the Board to be necessary or desirable for the reduction of debt service costs to the District or for the extension or adjustment of maturities in relation to the resources available for their payment.

(c) It is necessary and desirable for the reduction of debt service costs to the District that the District issue its General Obligation School Building Refunding Bonds, Series 2019A (the “Bonds”), in the original aggregate principal amount of $6,610,000, pursuant to the Act, specifically Section 475.67, subdivision 3, to redeem and prepay the Refunded Bonds on February 1, 2020 (the “Redemption Date”).

(d) The District is authorized by Section 475.60, subdivision 2(9) of the Act to negotiate the sale of the Bonds because the District has retained an independent municipal advisor in connection with the sale of the Bonds. The actions of the District staff and its municipal advisor in negotiating the sale of the Bonds are ratified and confirmed in all aspects.

(e) Pursuant to a resolution adopted by the Board on September 10, 2019, the District has covenanted and obligated itself to be bound by the provisions of Minnesota Statutes, Section 126C.55, which provides for payment by the State of Minnesota in the event of a potential default of a school district obligation. The District understands that as a result of its covenant to be bound by said provisions, these provisions shall be binding as long as the Bonds remain outstanding.
1.02. Award to the Purchaser and Interest Rates. The proposal of Hutchinson, Shockey, Erley & Co., Chicago, Illinois (the “Purchaser”), to purchase the Bonds of the District is hereby found and determined to be a reasonable offer and is hereby accepted, the proposal being to purchase the Bonds at a price of $7,226,446.43 (par amount of the Bonds of $6,610,000.00, plus original issue premium of $636,594.45, less an underwriter’s discount of $20,148.02), plus accrued interest, if any, to date of delivery, for Bonds bearing interest as follows:

<table>
<thead>
<tr>
<th>Year</th>
<th>Interest Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>5.000%</td>
</tr>
<tr>
<td>2022</td>
<td>5.000</td>
</tr>
<tr>
<td>2023</td>
<td>5.000</td>
</tr>
</tbody>
</table>

True interest cost: 1.5045652%

1.03. Purchase Contract. The amount proposed by the Purchaser in excess of the minimum bid shall be credited to the Debt Service Fund hereinafter created or deposited in the Redemption Fund hereinafter created, as determined by the District Treasurer in consultation with the District’s municipal advisor. The District Treasurer is directed to retain the good faith check of the Purchaser, pending completion of the sale of the Bonds, and to return the good faith checks of the unsuccessful proposers. The Chair and District Clerk are directed to execute a contract with the Purchaser on behalf of the District.

1.04. Terms and Principal Amounts of the Bonds. The District will forthwith issue and sell the Bonds pursuant to the Act, in the total principal amount of $6,610,000, originally dated November 6, 2019, in the denomination of $5,000 each or any integral multiple thereof, numbered No. R-1 upward, bearing interest as above set forth, and maturing serially on February 1 in the years and amounts as follows:

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>$1,695,000</td>
</tr>
<tr>
<td>2022</td>
<td>1,890,000</td>
</tr>
<tr>
<td>2023</td>
<td>1,485,000</td>
</tr>
<tr>
<td>2024</td>
<td>$1,035,000</td>
</tr>
<tr>
<td>2025</td>
<td>505,000</td>
</tr>
</tbody>
</table>

1.05. Optional Redemption. The Bonds are not subject to optional redemption prior to maturity.

Section 2. Registration and Payment.

2.01. Registered Form. The Bonds will be issued only in fully registered form. The interest thereon and, upon surrender of each Bond, the principal amount thereof, is payable by check or draft issued by the Registrar described herein.

2.02. Dates: Interest Payment Dates. Each Bond will be dated as of the last interest payment date preceding the date of authentication to which interest on the Bond has been paid or made available for payment, unless (i) the date of authentication is an interest payment date to which interest has been paid or made available for payment, in which case the Bond will be dated as of the date of authentication; or (ii) the date of authentication is prior to the first interest payment date, in which case the Bond will be dated as of the date of original issue. The interest on the Bonds is payable on February 1 and August 1 of each year, commencing August 1, 2020, to the registered owners of record thereof as of the close of business on the fifteenth day immediately preceding each interest payment date, whether or not such day is a business day.
2.03. **Registration.** The District will appoint a bond registrar, transfer agent, authenticating agent and paying agent (the “Registrar”). The effect of registration and the rights and duties of the District and the Registrar with respect thereto are as follows:

(a) **Register.** The Registrar must keep at its principal corporate trust office a bond register in which the Registrar provides for the registration of ownership of Bonds and the registration of transfers and exchanges of Bonds entitled to be registered, transferred, or exchanged.

(b) **Transfer of Bonds.** Upon surrender for transfer of a Bond duly endorsed by the registered owner thereof or accompanied by a written instrument of transfer, in form satisfactory to the Registrar, duly executed by the registered owner thereof or by an attorney duly authorized by the registered owner in writing, the Registrar will authenticate and deliver, in the name of the designated transferee or transferees, one or more new Bonds of a like aggregate principal amount and maturity, as requested by the transferor. The Registrar may, however, close the books for registration of any transfer after the fifteenth day of the month preceding each interest payment date and until that interest payment date.

(c) **Exchange of Bonds.** When Bonds are surrendered by the registered owner for exchange the Registrar will authenticate and deliver one or more new Bonds of a like aggregate principal amount and maturity as requested by the registered owner or the owner’s attorney in writing.

(d) **Cancellation.** Bonds surrendered upon transfer or exchange will be promptly cancelled by the Registrar and thereafter disposed of as directed by the District.

(e) **Improper or Unauthorized Transfer.** When a Bond is presented to the Registrar for transfer, the Registrar may refuse to transfer the Bond until the Registrar is satisfied that the endorsement on the Bond or separate instrument of transfer is valid and genuine and that the requested transfer is legally authorized. The Registrar will incur no liability for the refusal, in good faith, to make transfers which it, in its judgment, deems improper or unauthorized.

(f) **Persons Deemed Owners.** The District and the Registrar may treat the person in whose name a Bond is registered in the bond register as the absolute owner of the Bond, whether the Bond is overdue or not, for the purpose of receiving payment of, or on account of, the principal of and interest on the Bond and for all other purposes, and payments so made to a registered owner or upon the owner’s order will be valid and effectual to satisfy and discharge the liability upon the Bond to the extent of the sum or sums so paid.

(g) **Taxes, Fees, and Charges.** The Registrar may impose a charge upon the owner thereof for a transfer or exchange of Bonds sufficient to reimburse the Registrar for any tax, fee, or other governmental charge required to be paid with respect to the transfer or exchange.

(h) **Mutilated, Lost, Stolen, or Destroyed Bonds.** If a Bond becomes mutilated or is destroyed, stolen, or lost, the Registrar will deliver a new Bond of like amount, number, maturity date, and tenor in exchange and substitution for and upon cancellation of the mutilated Bond or in lieu of and in substitution for any Bond destroyed, stolen, or lost, upon the payment of the reasonable expenses and charges of the Registrar in connection therewith; and, in the case of a Bond destroyed, stolen, or lost, upon filing with the Registrar of evidence satisfactory to it that the Bond was destroyed, stolen, or lost, and of the ownership thereof, and upon furnishing to the Registrar an appropriate bond or indemnity in form, substance, and amount satisfactory to it and as provided by law, in which both the District and the Registrar must be named as obligees. Bonds so surrendered
to the Registrar will be cancelled by the Registrar and evidence of such cancellation must be given to
the District. If the mutilated, destroyed, stolen or lost Bond has already matured or been called for
redemption in accordance with its terms it is not necessary to issue a new Bond prior to payment.

2.04. **Appointment of Initial Registrar.** The District appoints Bond Trust Services Corporation,
Roseville, Minnesota, as the initial Registrar. The Chair and the District Clerk are authorized to execute and
deliver, on behalf of the District, a contract with the Registrar. Upon merger or consolidation of the Registrar
with another corporation, if the resulting corporation is a bank or trust company authorized by law to conduct
such business, the resulting corporation is authorized to act as successor Registrar. The District agrees to pay
the reasonable and customary charges of the Registrar for the services performed. The District reserves the
right to remove the Registrar upon thirty (30) days’ notice and upon the appointment of a successor Registrar,
in which event the predecessor Registrar must deliver all cash and Bonds in its possession to the successor
Registrar and must deliver the bond register to the successor Registrar. On or before each principal or interest
due date, without further order of the Board, the District Treasurer must transmit to the Registrar moneys
sufficient for the payment of all principal and interest then due.

2.05. **Execution, Authentication, and Delivery.** The Bonds will be prepared under the direction of
the District Clerk and executed on behalf of the District by the signatures of the Chair and the District Clerk,
provided that those signatures may be printed, engraved or lithographed facsimiles of the originals. If an
officer whose signature or a facsimile of whose signature appears on the Bonds ceases to be such officer
before the delivery of a Bond, that signature or facsimile will nevertheless be valid and sufficient for all
purposes, the same as if the officer had remained in office until delivery. Notwithstanding such execution, a
Bond will not be valid or obligatory for any purpose or entitled to any security or benefit under this
Resolution unless and until a certificate of authentication on the Bond has been duly executed by the manual
signature of an authorized representative of the Registrar. Certificates of authentication on different Bonds
need not be signed by the same representative. The executed certificate of authentication on a Bond is
conclusive evidence that it has been authenticated and delivered under this resolution. When the Bonds have
been so prepared, executed, and authenticated, the District Clerk will deliver the same to the Purchaser upon
payment of the purchase price in accordance with the contract of sale heretofore made and executed, and the
Purchaser is not obligated to see to the application of the purchase price.

Section 3. **Form of Bond.**

3.01. **Execution of the Bonds.** The Bonds will be printed or typewritten in substantially the form
attached hereto as EXHIBIT B.

3.02. **Approving Legal Opinion.** The District Clerk is authorized and directed to obtain a copy of
the proposed approving legal opinion of Kennedy & Graven, Chartered, Minneapolis, Minnesota, and cause
the opinion to be printed on or accompany each Bond.

Section 4. **Payment; Security; Funds; Pledges and Covenants.**

4.01. **Debt Service Fund.** There is hereby created a General Obligation School Building
Refunding Bonds, Series 2019A Debt Service Fund (the “Debt Service Fund”), to be administered and
maintained by the District Treasurer as a bookkeeping account separate and apart from all other funds
maintained in the official financial records of the District. The Debt Service Fund will be maintained in the
manner herein specified until all of the Refunded Bonds have been paid and until all of the Bonds and the
interest thereon have been fully paid. There is hereby pledged and irrevocably appropriated and there will be
credited to the Debt Service Fund: (i) collection of all taxes hereafter levied (the “Taxes”) for the payment of
the Bonds and interest thereon; (ii) amounts over the minimum purchase price paid by the Purchaser, to the
extent designated for deposit in the Debt Service Fund in accordance with Section 1.03 hereof; and (iii) any
and all other moneys which are properly available and are appropriated by the Board to the Debt Service Fund. The amount of any surplus remaining in the Debt Service Fund when the Bonds and interest thereon are paid will be used as provided in Section 475.61, subdivision 4 of the Act.

4.02. Redemption Fund. Proceeds of the Bonds in the amount of $7,165,363.59 will be deposited in a separate trust account (the “Redemption Fund”) maintained by ZB, National Association, a national banking association doing business as Zions Bank (the “Escrow Agent”), pursuant to the terms of the Escrow Agreement (hereinafter defined), to be used solely to redeem and prepay the Refunded Bonds on the Redemption Date. The Redemption Fund will be invested in securities maturing or callable at the option of the holder on such dates and bearing interest at such rates as will be required to provide sufficient funds, together with any cash or other funds retained in the Redemption Fund, to pay the outstanding principal amount of the Refunded Bonds on the Redemption Date. Any balance remaining in the Redemption Fund after the redemption of the Refunded Bonds on the Redemption Date shall be deposited in the Debt Service Fund herein created for the Bonds.

4.03. Prior Debt Service Accounts. The Debt Service Fund heretofore established for the Refunded Bonds pursuant to the resolution authorizing the issuance and sale of the Refunded Bonds (the “Prior Resolution”) shall be terminated on the Redemption Date, following the redemption of the Refunded Bonds, and all monies therein are hereby transferred to the Debt Service Fund herein created, as applicable.

4.04. General Obligation Pledge. For the prompt and full payment of the principal of and interest on the Bonds, as the same respectively become due, the full faith, credit and taxing powers of the District will be and are hereby irrevocably pledged. If the balance in the Debt Service Fund is ever insufficient to pay all principal and interest then due on the Bonds and any other bonds payable therefrom, the deficiency will be promptly paid out of monies in the general fund of the District which are available for such purpose, and such general fund may be reimbursed with or without interest from the Debt Service Fund when a sufficient balance is available therein.

4.05. Pledge of Taxes. For the purpose of paying the principal of and interest on the Bonds, there is levied a direct annual irrepealable ad valorem tax upon all of the taxable property in the District to be spread upon the tax rolls and collected with and as part of other general taxes of the District. The Taxes will be credited to the Debt Service Fund above provided and will be in the years and amounts as described on EXHIBIT C attached hereto.

4.06. Cancellation of Prior Levies after Redemption Date. Following the payment in full of all outstanding principal and interest due on the Refunded Bonds on the Redemption Date, the District Treasurer is hereby directed to certify such fact to and request the County Auditor of Ramsey County, Minnesota (the “County Auditor”) to cancel any and all tax levies made by the Prior Resolution.

4.07. Registration of Resolution. The District Clerk is authorized and directed to file a certified copy of this resolution with the County Auditor and to obtain the certificate required by Section 475.63 of the Act.

Section 5. Refunding of Refunded Bonds; Findings; Redemption of Refunded Bonds.

5.01. Purpose of Refunding. The Refunded Bonds will be called for redemption on the Redemption Date in the principal amount of $7,195,000. It is hereby found and determined that based upon information presently available from the District’s municipal advisor, the issuance of the Bonds, a portion of which will be used to redeem and prepay the Refunded Bonds, is consistent with covenants made with the holders of the Refunded Bonds and is necessary and desirable for the reduction of debt service costs to the District.
5.02. **Application of Proceeds of Bonds.** It is hereby found and determined that the proceeds of the Bonds deposited in the Redemption Fund will be sufficient to prepay all of the principal of, interest on and redemption premium (if any) on the Refunded Bonds.

5.03. **Securities to Fund Redemption Fund.** Securities purchased, if any, from the moneys in the Redemption Fund will be limited to securities specified in Section 475.67, subdivision 8 of the Act. Ehlers and Associates, Inc., and/or the Escrow Agent, as agent for the District, is hereby authorized and directed to purchase for and on behalf of the District and in its name, appropriate securities to fund the Redemption Fund. Upon the issuance and delivery of the Bonds, the securities so purchased will be deposited with the Escrow Agent and held pursuant to the terms of the Escrow Agreement and this resolution.

5.04. **Redemption; Date of Redemption.** The Refunded Bonds maturing after the Redemption Date will be redeemed and prepaid on the Redemption Date. The Refunded Bonds will be redeemed and prepaid in accordance with their terms and in accordance with the terms and conditions set forth in the form of Notice of Call for Redemption attached hereto as EXHIBIT D, which terms and conditions are hereby approved and incorporated herein by reference. The registrar for the Refunded Bonds is authorized and directed to send a copy of the Notice of Call for Redemption to each registered holder of the Refunded Bonds at least thirty (30) days prior to the Redemption Date.

5.05. **Escrow Agreement.** On or prior to the delivery of the Bonds, the Chair and the District Clerk are hereby authorized and directed to execute on behalf of the District an escrow agreement (the “Escrow Agreement”) with the Escrow Agent in substantially the form now on file with the District Clerk. All essential terms and conditions of the Escrow Agreement including payment by the District of reasonable charges for the services of the Escrow Agent, are hereby approved and adopted and made a part of this resolution, and the District covenants that it will promptly enforce all provisions thereof in the event of default thereunder by the Escrow Agent.

Section 6. **Authentication of Transcript.**

6.01. **District Proceedings and Records.** The officers of the District are authorized and directed to prepare and furnish to the Purchaser and to the attorneys approving the Bonds, certified copies of proceedings and records of the District relating to the Bonds and to the financial condition and affairs of the District, and such other certificates, affidavits, and transcripts as may be required to show the facts within their knowledge or as shown by the books and records in their custody and under their control, relating to the validity and marketability of the Bonds, and such instruments, including any heretofore furnished, will be deemed representations of the District as to the facts stated therein.

6.02. **Certification as to Official Statement.** The Chair, the District Clerk, and the District Treasurer are authorized and directed to certify that they have examined the Official Statement prepared and circulated in connection with the issuance and sale of the Bonds and that to the best of their knowledge and belief the Official Statement is a complete and accurate representation of the facts and representations made therein as of the date of the Official Statement.

6.03. **Other Certificates.** The Chair, the District Clerk, and the District Treasurer are hereby authorized and directed to furnish to the Purchaser at the closing such certificates as are required as a condition of sale. Unless litigation shall have been commenced and be pending questioning the Bonds or the organization of the District or incumbency of its officers, at the closing the Chair, the District Clerk, and the District Treasurer shall also execute and deliver to the Purchaser a suitable certificate as to absence of material litigation, and the District Treasurer shall also execute and deliver a certificate as to payment for and delivery of the Bonds.
6.04. **Payment of Costs of Issuance.** The District authorizes the Purchaser to forward the amount of Bond proceeds allocable to the payment of issuance expenses to KleinBank, Chaska, Minnesota on the closing date for further distribution as directed by the District’s municipal advisor, Ehlers and Associates, Inc.

Section 7.  **Tax Covenants.**

7.01. **Tax-Exempt Bonds.** The District covenants and agrees with the holders from time to time of the Bonds that it will not take or permit to be taken by any of its officers, employees, or agents any action which would cause the interest on the Bonds to become subject to taxation under the Internal Revenue Code of 1986, as amended (the “Code”), and the Treasury Regulations promulgated thereunder, in effect at the time of such actions, and that it will take or cause its officers, employees or agents to take, all affirmative action within its power that may be necessary to ensure that such interest will not become subject to taxation under the Code and applicable Treasury Regulations, as presently existing or as hereafter amended and made applicable to the Bonds.

7.02. **Rebate.** The District will comply with requirements necessary under the Code to establish and maintain the exclusion from gross income of the interest on the Bonds under Section 103 of the Code, including without limitation requirements relating to temporary periods for investments, limitations on amount invested at a yield greater than the yield on the Bonds, and the rebate of excess investment earnings to the United States.

7.03. **Not Private Activity Bonds.** The District further covenants not to use the proceeds of the Bonds or to cause or permit them or any of them to be used, in such a manner as to cause the Bonds to be “private activity bonds” within the meaning of Sections 103 and 141 through 150 of the Code.

7.04. **Qualified Tax-Exempt Obligations.** In order to qualify the Bonds as “qualified tax-exempt obligations” within the meaning of Section 265(b)(3) of the Code, the District makes the following factual statements and representations:

(a) the Bonds are not “private activity bonds” as defined in Section 141 of the Code;

(b) the District hereby designates the Bonds as “qualified tax-exempt obligations” for purposes of Section 265(b)(3) of the Code;

(c) the reasonably anticipated amount of tax-exempt obligations (other than private activity bonds which are not qualified 501(c)(3) bonds) which will be issued by the District (and all subordinate entities of the District) during calendar year 2019 will not exceed $10,000,000; and

(d) not more than $10,000,000 of obligations issued by the District during calendar year 2019 have been designated for purposes of Section 265(b)(3) of the Code.

7.05. **Procedural Requirements.** The District will use its best efforts to comply with any federal procedural requirements which may apply in order to effectuate the designations made by this section.

Section 8.  **Book-Entry System; Limited Obligation of District.**

8.01. **DTC.** The Bonds will be initially issued in the form of a separate single typewritten or printed fully registered Bond for each of the maturities set forth in Section 1.04 hereof. Upon initial issuance, the ownership of each Bond will be registered in the registration books kept by the Registrar in the name of Cede & Co., as nominee for The Depository Trust Company, New York, New York, and its successors and
assigns (“DTC”). Except as provided in this section, all of the outstanding Bonds will be registered in the registration books kept by the Registrar in the name of Cede & Co., as nominee of DTC.

8.02. Participants. With respect to Bonds registered in the registration books kept by the Registrar in the name of Cede & Co., as nominee of DTC, the District, the Registrar, and the Paying Agent will have no responsibility or obligation to any broker dealers, banks and other financial institutions from time to time for which DTC holds Bonds as securities depository (the “Participants”) or to any other person on behalf of which a Participant holds an interest in the Bonds, including but not limited to any responsibility or obligation with respect to (i) the accuracy of the records of DTC, Cede & Co. or any Participant with respect to any ownership interest in the Bonds; (ii) the delivery to any Participant or any other person (other than a registered owner of Bonds, as shown by the registration books kept by the Registrar), of any notice with respect to the Bonds, including any notice of redemption; or (iii) the payment to any Participant or any other person, other than a registered owner of Bonds, of any amount with respect to principal of, premium, if any, or interest on the Bonds. The District, the Registrar, and the Paying Agent may treat and consider the person in whose name each Bond is registered in the registration books kept by the Registrar as the holder and absolute owner of such Bond for the purpose of payment of principal, premium and interest with respect to such Bond, for the purpose of registering transfers with respect to such Bonds, and for all other purposes. The Paying Agent will pay all principal of, premium, if any, and interest on the Bonds only to or on the order of the respective registered owners, as shown in the registration books kept by the Registrar, and all such payments will be valid and effectual to fully satisfy and discharge the District’s obligations with respect to payment of principal of, premium, if any, or interest on the Bonds to the extent of the sum or sums so paid. No person other than a registered owner of Bonds, as shown in the registration books kept by the Registrar, will receive a certificated Bond evidencing the obligation of this resolution. Upon delivery by DTC to the District Clerk of a written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., the words “Cede & Co.” will refer to such new nominee of DTC; and upon receipt of such a notice, the District Clerk will promptly deliver a copy of the same to the Registrar and Paying Agent.

8.03. Representation Letter. The District has heretofore executed and delivered to DTC a Blanket Issuer Letter of Representations (the “Representation Letter”) which will govern payment of principal of, premium, if any, and interest on the Bonds and notices with respect to the Bonds. Any Paying Agent or Registrar subsequently appointed by the District with respect to the Bonds will agree to take all action necessary for all representations of the District in the Representation Letter with respect to the Registrar and Paying Agent, respectively, to be complied with at all times.

8.04. Transfers Outside Book-Entry System. In the event the District, by resolution of the Board, determines that it is in the best interests of the persons having beneficial interests in the Bonds that they be able to obtain Bond certificates, the District will notify DTC, whereupon DTC will notify the Participants, of the availability through DTC of Bond certificates. In such event the District will issue, transfer and exchange Bond certificates as requested by DTC and any other registered owners in accordance with the provisions of this Resolution. DTC may determine to discontinue providing its services with respect to the Bonds at any time by giving notice to the District and discharging its responsibilities with respect thereto under applicable law. In such event, if no successor securities depository is appointed, the District will issue and the Registrar will authenticate Bond certificates in accordance with this resolution and the provisions hereof will apply to the transfer, exchange and method of payment thereof.

8.05. Payments to Cede & Co. Notwithstanding any other provision of this resolution to the contrary, so long as a Bond is registered in the name of Cede & Co., as nominee of DTC, payments with respect to principal of, premium, if any, and interest on the Bond and all notices with respect to the Bond will be made and given, respectively in the manner provided in DTC’s Operational Arrangements, as set forth in the Representation Letter.
Section 9. Continuing Disclosure.

9.01. Execution of Continuing Disclosure Certificate. For purposes of this Section, “Continuing Disclosure Certificate” means that certain Continuing Disclosure Certificate executed by the Chair and District Clerk and dated the date of issuance and delivery of the Bonds, as originally executed and as it may be amended from time to time in accordance with the terms thereof.

9.02. District Compliance with Provisions of Continuing Disclosure Certificate. The District hereby covenants and agrees that it will comply with and carry out all of the provisions of the Continuing Disclosure Certificate. Notwithstanding any other provision of this resolution, failure of the District to comply with the Continuing Disclosure Certificate is not to be considered an event of default with respect to the Bonds; however, any Bondholder may take such actions as may be necessary and appropriate, including seeking mandate or specific performance by court order, to cause the District to comply with its obligations under this section.

Section 10. Defeasance. When all of the Bonds and all interest thereon have been discharged as provided in this section, all pledges, covenants, and other rights granted by this resolution to the holders of the Bonds will cease, except that the pledge of the full faith and credit of the District for the prompt and full payment of the principal of and interest on the Bonds will remain in full force and effect. The District may discharge all Bonds which are due on any date by depositing with the Registrar on or before that date a sum sufficient for the payment thereof in full. If any Bond should not be paid when due, it may nevertheless be discharged by depositing with the Registrar a sum sufficient for the payment thereof in full with interest accrued to the date of such deposit.

(The remainder of this page is intentionally left blank.)
The motion for the adoption of the foregoing resolution was duly seconded by Director __________, and upon vote being taken thereon, the following voted in favor thereof:

and the following voted against the same:

whereupon the resolution was declared duly passed and adopted.
EXHIBIT A

PROPOSALS

BID TABULATION

$7,285,000* General Obligation School Building Refunding Bonds, Series 2019A
Independent School District No. 623 (Roseville Area Schools), Minnesota

SALE: October 8, 2019

AWARD: HUTCHINSON, SHOCKEY, ERLEY & CO.

MN Credit Enhancement Rating: Moody's Investor's Service "Aa2"
Underlying Rating: Moody's Investor's Service "Baa1"

Tax Exempt - Bank Qualified

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<th>NAME OF BIDDER</th>
<th>MATURITY (February 1)</th>
<th>RATE</th>
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<th>PRICE</th>
<th>NET INTEREST COST</th>
<th>TRUE INTEREST RATE</th>
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<tr>
<td>&amp; CO., Chicago, Illinois</td>
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<td>1.400%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2024</td>
<td>5.000%</td>
<td>1.410%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2025</td>
<td>5.000%</td>
<td>1.430%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>NORTHLAND SECURITIES, INC.</td>
<td></td>
<td></td>
<td></td>
<td>$7,923,508.25</td>
<td>$319,232.03</td>
<td>1.5252%</td>
</tr>
<tr>
<td>Minneapolis, Minnesota</td>
<td></td>
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<tr>
<td>BAIRD</td>
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<td></td>
<td>$7,949,447.15</td>
<td>$321,306.32</td>
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<tr>
<td>Milwaukee, Wisconsin</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* Subsequent to bid opening the issue size was decreased to $6,610,000.
Adjusted Price - $7,226,446.43  Adjusted Net Interest Cost - $291,338.29  Adjusted TIC - 1.5045%
EXHIBIT B
FORM OF BOND

No. R-_____  UNITED STATES OF AMERICA  $_______
STATE OF MINNESOTA
COUNTY OF RAMSEY
INDEPENDENT SCHOOL DISTRICT NO. 623
(ROSEVILLE AREA SCHOOLS)

GENERAL OBLIGATION SCHOOL BUILDING REFUNDING BOND
SERIES 2019A

<table>
<thead>
<tr>
<th>Rate</th>
<th>Maturity</th>
<th>Date of Original Issue</th>
<th>CUSIP</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>February 1, 20__</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>November 6, 2019</td>
<td></td>
</tr>
</tbody>
</table>

Registered Owner: Cede & Co.

Independent School District No. 623 (Roseville Area Schools), a duly organized and existing school district in Ramsey County, Minnesota (the “District”), acknowledges itself to be indebted and for value received hereby promises to pay to the Registered Owner specified above or registered assigns the principal sum of $_______ on the maturity date specified above, with interest thereon from the date hereof at the annual rate specified above (calculated on the basis of a 360 day year of twelve 30 day months), payable February 1 and August 1 in each year, commencing August 1, 2020, to the person in whose name this Bond is registered at the close of business on the fifteenth day (whether or not a business day) of the immediately preceding month. The interest hereon and, upon presentation and surrender hereof, the principal hereof are payable in lawful money of the United States of America by check or draft by Bond Trust Services Corporation, Roseville, Minnesota, as Registrar, Paying Agent, Transfer Agent, and Authenticating Agent, or its designated successor under the Resolution described herein. For the prompt and full payment of such principal and interest as the same respectively become due, the full faith and credit and taxing powers of the District have been and are hereby irrevocably pledged.

The Bonds are not subject to optional redemption prior to maturity.

This Bond is one of an issue in the aggregate principal amount of $6,610,000 all of like original issue date and tenor, except as to number, maturity date, and interest rate, all issued pursuant to a resolution adopted by the Board of Education of the District (the “Board”) on October 8, 2019 (the “Resolution”), for the purpose of refunding certain outstanding general obligations of the District, pursuant to and in full conformity with the Constitution and laws of the State of Minnesota, including Minnesota Statutes, Chapter 475, as amended, specifically Section 475.67, subdivision 3. The principal hereof and interest hereon are payable primarily from ad valorem taxes, as set forth in the Resolution to which reference is made for a full statement of rights and powers thereby conferred. The full faith and credit of the District are irrevocably pledged for payment of this Bond and the Board has obligated itself to levy additional ad valorem taxes on all taxable property in the District in the event of any deficiency, which additional taxes may be levied without limitation as to rate or amount. The Bonds of this series are issued only as fully registered Bonds in denominations of $5,000 or any integral multiple thereof of single maturities.
The Board has designated the issue of Bonds of which this Bond forms a part as “qualified tax-exempt obligations” within the meaning of Section 265(b)(3) of the Internal Revenue Code of 1986, as amended (the “Code”) relating to disallowance of interest expense for financial institutions and within the $10 million limit allowed by the Code for the calendar year of issue.

The District has covenanted and obligated itself to be bound by the provisions of Minnesota Statutes, Section 126C.55, and to guarantee the payments of the principal of and interest on this Bond when due, pursuant to said statute.

As provided in the Resolution and subject to certain limitations set forth therein, this Bond is transferable upon the books of the District at the principal office of the Registrar, by the registered owner hereof in person or by the owner’s attorney duly authorized in writing, upon surrender hereof together with a written instrument of transfer satisfactory to the Registrar, duly executed by the registered owner or the owner’s attorney; and may also be surrendered in exchange for Bonds of other authorized denominations. Upon such transfer or exchange the District will cause a new Bond or Bonds to be issued in the name of the transferee or registered owner, of the same aggregate principal amount, bearing interest at the same rate and maturing on the same date, subject to reimbursement for any tax, fee, or governmental charge required to be paid with respect to such transfer or exchange.

The District and the Registrar may deem and treat the person in whose name this Bond is registered as the absolute owner hereof, whether this Bond is overdue or not, for the purpose of receiving payment and for all other purposes, and neither the District nor the Registrar will be affected by any notice to the contrary.

IT IS HEREBY CERTIFIED, RECITED, COVENANTED AND AGREED that all acts, conditions and things required by the Constitution and laws of the State of Minnesota to be done, to exist, to happen and to be performed preliminary to and in the issuance of this Bond in order to make it a valid and binding general obligation of the District in accordance with its terms, have been done, do exist, have happened and have been performed as so required, and that the issuance of this Bond does not cause the indebtedness of the District to exceed any constitutional or statutory limitation of indebtedness.

This Bond is not valid or obligatory for any purpose or entitled to any security or benefit under the Resolution until the Certificate of Authentication hereon has been executed by the Registrar by manual signature of one of its authorized representatives.

IN WITNESS WHEREOF, the Independent School District No. 623 (Roseville Area Schools), Ramsey County, Minnesota, by its Board of Education, has caused this Bond to be executed on its behalf by the facsimile or manual signatures of the Chair and District Clerk has caused this Bond to be dated as of the date set forth below.

Dated: November 6, 2019

INDEPENDENT SCHOOL DISTRICT NO. 623 (ROSEVILLE AREA SCHOOLS), RAMSEY COUNTY, MINNESOTA

Chair

District Clerk
CERTIFICATE OF AUTHENTICATION

This is one of the Bonds delivered pursuant to the Resolution mentioned within.

BOND TRUST SERVICES CORPORATION

By ________________________________
Its Authorized Representative

________________________________________

ABBREVIATIONS

The following abbreviations, when used in the inscription on the face of this Bond, will be construed as though they were written out in full according to applicable laws or regulations:

TEN COM -- as tenants in common

TEN ENT -- as tenants by entireties

JT TEN -- as joint tenants with right of survivorship and not as tenants in common

UNIF GIFT MIN ACT

_________ Custodian _________
(Cust) (Minor)
under Uniform Gifts or Transfers to Minors Act, State of _______________

Additional abbreviations may also be used though not in the above list.

________________________________________

ASSIGNMENT

For value received, the undersigned hereby sells, assigns and transfers unto ________________________________ the within Bond and all rights thereunder, and does hereby irrevocably constitute and appoint _________________________ attorney to transfer the said Bond on the books kept for registration of the within Bond, with full power of substitution in the premises.

Dated: ________________________________

Notice: The assignor’s signature to this assignment must correspond with the name as it appears upon the face of the within Bond in every particular, without alteration or any change whatever.

Signature Guaranteed:
NOTICE: Signature(s) must be guaranteed by a financial institution that is a member of the Securities Transfer Agent Medallion Program ("STAMP"), the Stock Exchange Medallion Program ("SEMP"), the New York Stock Exchange, Inc. Medallion Signatures Program ("MSP") or other such "signature guarantee program" as may be determined by the Registrar in addition to, or in substitution for, STEMP, SEMP or MSP, all in accordance with the Securities Exchange Act of 1934, as amended.

The Registrar will not effect transfer of this Bond unless the information concerning the assignee requested below is provided.

Name and Address: __________________________________________

(Include information for all joint owners if this Bond is held by joint account.)

Please insert social security or other identifying number of assignee

________________________________________

________________________________________

PROVISIONS AS TO REGISTRATION

The ownership of the principal of and interest on the within Bond has been registered on the books of the Registrar in the name of the person last noted below.

<table>
<thead>
<tr>
<th>Date of Registration</th>
<th>Registered Owner</th>
<th>Signature of Officer of Registrar</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Cede &amp; Co.</td>
<td>Federal ID #13-2555119</td>
</tr>
</tbody>
</table>
EXHIBIT C

TAX LEVY SCHEDULE

<table>
<thead>
<tr>
<th>YEAR *</th>
<th>TAX LEVY</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td></td>
</tr>
<tr>
<td>2021</td>
<td></td>
</tr>
<tr>
<td>2022</td>
<td></td>
</tr>
<tr>
<td>2023</td>
<td></td>
</tr>
<tr>
<td>2024</td>
<td></td>
</tr>
</tbody>
</table>

* Year tax levy collected.
EXHIBIT D

NOTICE OF CALL FOR REDEMPTION

$21,450,000
INDEPENDENT SCHOOL DISTRICT NO. 623
(ROSEVILLE AREA SCHOOLS)
RAMSEY COUNTY, MINNESOTA
GENERAL OBLIGATION SCHOOL BUILDING REFUNDING BONDS
SERIES 2010B

NOTICE IS HEREBY GIVEN that, by order of the Board of Education of Independent School District No. 623 (Roseville Area Schools), Ramsey County, Minnesota (the “District”), there have been called for redemption and prepayment on February 1, 2020 all outstanding bonds of the District designated as General Obligation School Building Refunding Bonds, Series 2010B, dated November 10, 2010, having stated maturity dates of February 1 in the years 2021 through 2025, both inclusive, totaling $7,195,000 in principal amount, and with the following CUSIP numbers:

<table>
<thead>
<tr>
<th>Year of Maturity</th>
<th>Amount</th>
<th>CUSIP Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>$1,895,000</td>
<td>778102 N33</td>
</tr>
<tr>
<td>2022</td>
<td>2,005,000</td>
<td>778102 N41</td>
</tr>
<tr>
<td>2023</td>
<td>1,585,000</td>
<td>778102 N58</td>
</tr>
<tr>
<td>2024</td>
<td>1,125,000</td>
<td>778102 N66</td>
</tr>
<tr>
<td>2025</td>
<td>585,000</td>
<td>778102 N74</td>
</tr>
</tbody>
</table>

The bonds are being called at a price of par plus accrued interest to February 1, 2020, on which date all interest on said bonds will cease to accrue. Holders of the bonds hereby called for redemption are requested to present their bonds for payment at the main office of Bond Trust Services Corporation, 3060 Centre Pointe Drive, Roseville, Minnesota 55113, on or before February 1, 2020.

Important Notice: In compliance with the Economic Growth and Tax Relief Reconciliation Act of 2009, the paying agent is required to withhold a specified percentage of the principal amount of the redemption price payable to the holder of any bonds subject to redemption and prepayment on the redemption date, unless the paying agent is provided with the Social Security Number or Federal Employer Identification Number of the holder, properly certified. Submission of a fully executed Request for Taxpayer Identification Number and Certification, Form W-9, will satisfy the requirements of this paragraph.

Dated: ________________.
BY ORDER OF THE BOARD OF EDUCATION OF INDEPENDENT SCHOOL DISTRICT NO. 623 (ROSEVILLE AREA SCHOOLS), RAMSEY COUNTY, MINNESOTA

By /s/ Mike Boguszewski
District Clerk
Independent School District No. 623 (Roseville Area Schools), Ramsey County, Minnesota
I, the undersigned, being the duly qualified District Clerk of Independent School District No. 623 (Roseville Area Schools), Ramsey County, Minnesota (the “District”), do hereby certify that I have carefully compared the attached and foregoing extract of minutes of a regular meeting of the Board of Education of the District held on October 8, 2019, with the original minutes on file in my office, and the extract is a full, true, and correct copy of the minutes insofar as they relate to the issuance and sale of the District’s General Obligation School Building Refunding Bonds, Series 2019A, in the original aggregate principal amount of $6,610,000.

WITNESS My hand officially as such District Clerk this _____ day of ______________, 2019.

________________________________________
District Clerk
Independent School District No. 623
(Roseville Area Schools), Ramsey County, Minnesota
Agenda Item:  7b

Agenda Topic:  Policy 576: Use of Peace Officers and Crisis Teams to Remove Students with IEPs From School Grounds (reviewed) Second Reading
Meeting Date:  October 8, 2019
Contact Person:  Dr. Alecia Mobley

Background:

Dr. Alecia Mobley, director of student services, will present Policy 576: Use of Peace Officers and Crisis Teams to Remove Students with IEPs From School Grounds as a first reading. Administration is recommending no changes to the policy. This policy is being reviewed due to statutory changes enacted through the 2019 legislative session. This policy was reviewed as a first reading on September 24, 2019.

Recommendation:

It is recommended that Policy 576: Use of Peace Officers and Crisis Teams to Remove Students with IEPs From School Grounds be approved as a second reading.

XX  Action Required             Informational – No Board Action Requested
Policy 576 – Use of Peace Officers and Crisis Teams to Remove Students With IEP’s From School Grounds

1.0 Purpose

The purpose of this policy is to describe the removal of a student with an individualized education program (IEP) from school grounds by a peace officer.

2.0 General Statement of Policy

The school district is committed to promoting learning environments that are safe for all members of the school community.

Students with IEPs are subject to the district-wide discipline policy, Policy 520, except where modified by the IEP team or pursuant to law. In alignment with Policy 520, the utilization of a preventive and positive approach to discipline creates and maintains a safe, secure, and quality educational environment in which learning can occur for all.

If a student with an IEP is in danger of harming him/herself or others, restrictive procedures may be employed by appropriate school personnel. There may be circumstances where the building administrator must also seek the assistance of a peace officer or a crisis team to remove a student with an IEP from school property.

Adopted: 3/9/04
Revised: 2/13/18
1. Facilities Update

2. Budget Update and Operating Levy

3. Restorative Practices

4. Process for Board Self-Review
Agenda Item: SS-1

Agenda Topic: Facilities Update
Meeting Date: October 8, 2019
Contact Person: Shari Thompson

Background:

Shari Thompson, director of business services, will provide an update on the district’s construction and remodeling projects.

Recommendation:

Action Required        XX   Informational – No Board Action Requested
Agenda Item: SS-2

Agenda Topic: Budget Update and Operating Levy
Meeting Date: October 8, 2019
Contact Person: Shari Thompson

Background:

Superintendent Aldo Sicoli and Director of Business Services Shari Thompson will provide an update on the district budget forecast including a presentation that is being shared with staff at each of the district sites. The board will also discuss the operating levy expiring in 2021.

Recommendation:

_______ Action Required       XX Informational – No Board Action Requested
Budget Development
2020-2021

How do we budget?
Budget development begins with assumptions and projections.

Enrollment Projections
Revenue Projections
Expenditure Projections
Where does the money come from?

• Student Formulas (state funds)
• Levies set by MN Legislature (property tax)
• Operating Referendums (voter approved property tax)
• Federal Programs
• Other Sources (e.g., fees, donations, gifts, tuition agreements, and other local sources)

Expenditure Projections

In order to achieve a structurally balanced budget, expenditure projections cannot be more than the revenue projections.
Fund Balance

The school district will strive to maintain a minimum unassigned general fund balance of 3 percent of the total general fund expenses.
## Current Year Preliminary Budget

ROSEVILLE AREA SCHOOLS
Budget Summary - Proposed Projections

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unassigned Fund Balance</td>
<td>$2,398,491</td>
<td>$91,697,186</td>
<td>$91,463,583</td>
<td>$233,603</td>
<td>$2,632,094</td>
</tr>
<tr>
<td></td>
<td>$2,398,491</td>
<td></td>
<td></td>
<td></td>
<td>$2,632,094</td>
</tr>
</tbody>
</table>

## Budget Forecast

ROSEVILLE AREA SCHOOLS
Budget Forecast

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$2,642,094</td>
<td>$92,757,186</td>
<td>$94,019,583</td>
<td>$(1,262,397)</td>
<td>$1,369,697</td>
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<tr>
<td>Unassigned Fund Balance</td>
<td>$2,642,094</td>
<td></td>
<td></td>
<td></td>
<td>$1,369,697</td>
</tr>
</tbody>
</table>
Why does our District Consistently have operating deficits in recent years?

• Increases in the funding formulas have not kept up with inflationary cost increases
• Cross-subsidies of programs that are consistently under-funded
  – Special Education
  – English Language Learners (ELL)

Options to Eliminate Budget Deficit

Increase in revenue sources
• Enrollment changes
• Consider requesting an increase in operating referendum authority – voter approval
  – Current levy authority expires 6/30/22, must be renewed by November 2021
  – Amount of increase, impact on taxpayers
How does our Operating Referendum and Capital Projects Levy Authority Compare

Options to Eliminate Budget Deficit

Decrease in expenditures

- Salary and benefit costs are 85% of total budget
Next Steps

- Current year enrollment counts – October 20
  - Helpful in projecting future enrollment changes
  - Demographics changes will impact categorical revenue (Compensatory, ELL)
- Audit results due end of October
- Revise current year budget
- Discussions with district leadership and School Board

Feedback Opportunities

- Questions or suggestions?
- Contact Shari Thompson directly at (651)635-1615 or via email at shari.thompson@isd623.org
Agenda Item: Restorative Practices
Meeting Date: October 8, 2019
Contact Person: Dr. Alecia Mobley

Background:

Dr. Raj Sethuraju, assistant professor in the School of Law Enforcement and Criminal Justice at Metropolitan State University, will lead the board in a restorative practices exercise.

Recommendation:

Action Required  XX  Informational – No Board Action Requested
Agenda Item:  SS-4

Agenda Topic:  Process for Board Self-Review
Meeting Date:  October 8, 2019
Contact Person:  Chair Kitty Gogins

Background:

The board will discuss proceeding with its annual self-evaluation, including a review of the process, timing and questions.

Recommendation:

_____  Action Required         XX  Informational – No Board Action Requested
School Board Self-Evaluation
The school board conducts an annual self-evaluation to ensure its continued improvement. Please provide answers to the following open-ended questions aligned to MSBA’s Standards for School Board Leadership.

Responses will be recorded anonymously.

Standard 1: Conduct and Ethics

Standard 1: Conduct and Ethics
The school board, as a whole, provides leadership to the community on behalf of the school district by conducting its business in a fair, respectful, legal, and responsible manner.

An effective, high-performing school board strives to meet the following benchmarks:

A. Recognize the school board team consists of school board members and the superintendent and evaluates its performance at least annually.
B. Take full responsibility for its activity and behavior at and away from the school board table.
C. Encourage its members to express their individual opinions, respect others’ opinions, and vote according to their convictions.
D. Speak with one voice after reaching a decision.
E. Spend time on board governance work rather than staff work - focuses on the ends not the means.
F. Provide for orientation and ongoing training for all school board members.
G. Follow established policies, including the chain-of-command, by directing people with concerns to the appropriate staff.
H. Set an example of respectful and civil leadership.
1. What is the board doing well in this area?

2. What are opportunities for improvement?

Standard 2: Vision
Standard 2: Vision

The school board, with community input, envisions the educational future of the community and then formulates the goals, defines the outcomes, and sets the course for the school district.

An effective, high-performing school board strives to meet the following benchmarks:

A. Use clear, focused, attainable, and measurable goals and outcomes to support gains in student achievement.
B. Develop a strategic plan which includes well-crafted school district belief statements, mission statement, vision statement, goals, and objectives that enable the school board to evaluate school district performance.
C. Regularly monitor the strategic plan to evaluate progress toward goal achievement and school district success.
D. Ensure that the school district belief statements, mission statement, vision statement, goals, and objectives are reflected in school board policies, mirrored in the budget planning and implementation efforts, and is supported district-wide.
E. Communicate the strategic plan and the progress to the community.

3. What is the board doing well in this area?

__________________________________________________________________________
__________________________________________________________________________
__________________________________________________________________________
__________________________________________________________________________
__________________________________________________________________________
4. What are opportunities for improvement?

Standard 3: Structure

Standard 3: Structure
The school board, to achieve its vision, establishes organizational and physical structures for student and staff success.

*An effective, high-performing school board strives to meet the following benchmarks:*

A. Create organizational and physical structures based on equity in which all students and staff have the resources and supports to maximize achievement.
B. Advocate and provide for learning through rigorous curriculum, effective technology, and a safe and secure environment.
C. Select and employ one person – the superintendent – as the school district's chief executive officer to lead and manage the school district.

D. Hold the superintendent accountable for school district performance and compliance with written school board policy.
E. Delegate the authority to the superintendent to recommend and evaluate all school district staff within the standards established through written school board policies.
F. Accept ultimate responsibility for the care, management, fiscal oversight, and control of the school district while understanding that the day-to-day operations will be conducted by the staff.

5. What is the board doing well in this area?

6. What are opportunities for improvement?

Standard 4: Accountability
Standard 4: Accountability
The school board is accountable to the community for constantly monitoring the conditions affecting the school district as a whole.

An effective, high-performing school board strives to meet the following benchmarks:

A. Recognize the duty to itself and the community to determine whether the authority delegated to the superintendent is being used as intended.
B. Evaluate the superintendent's performance at least annually.
C. Use student achievement data and other indicators when available as the basis for assessing progress toward school district goals and compliance with school board policies and state and federal laws.
D. Recognize the distinction between “monitoring data” (data used by the school board to address accountability) and “management data” (data used by the staff for operations).

7. What is the board doing well in this area?


8. What are opportunities for improvement?


Standard 5: Advocacy and Communication
Standard 5: Advocacy and Communication

The school board advances its vision at the local, regional, state, and national levels.

An effective, high-performing school board strives to meet the following benchmarks:

A. Focus on community-wide concerns and values that best support equity and student achievement rather than being influenced by special interests.
B. Develop communication strategies to build trust between the school board and the superintendent, staff, students, and community.
C. Utilize a public relations strategy that supports the flow of information into and out of the school district.
D. Engage and build relationships with both public and private stakeholders.
E. Advocate on local, state, and national levels.

9. What is the board doing well in this area?

10. What are opportunities for improvement?